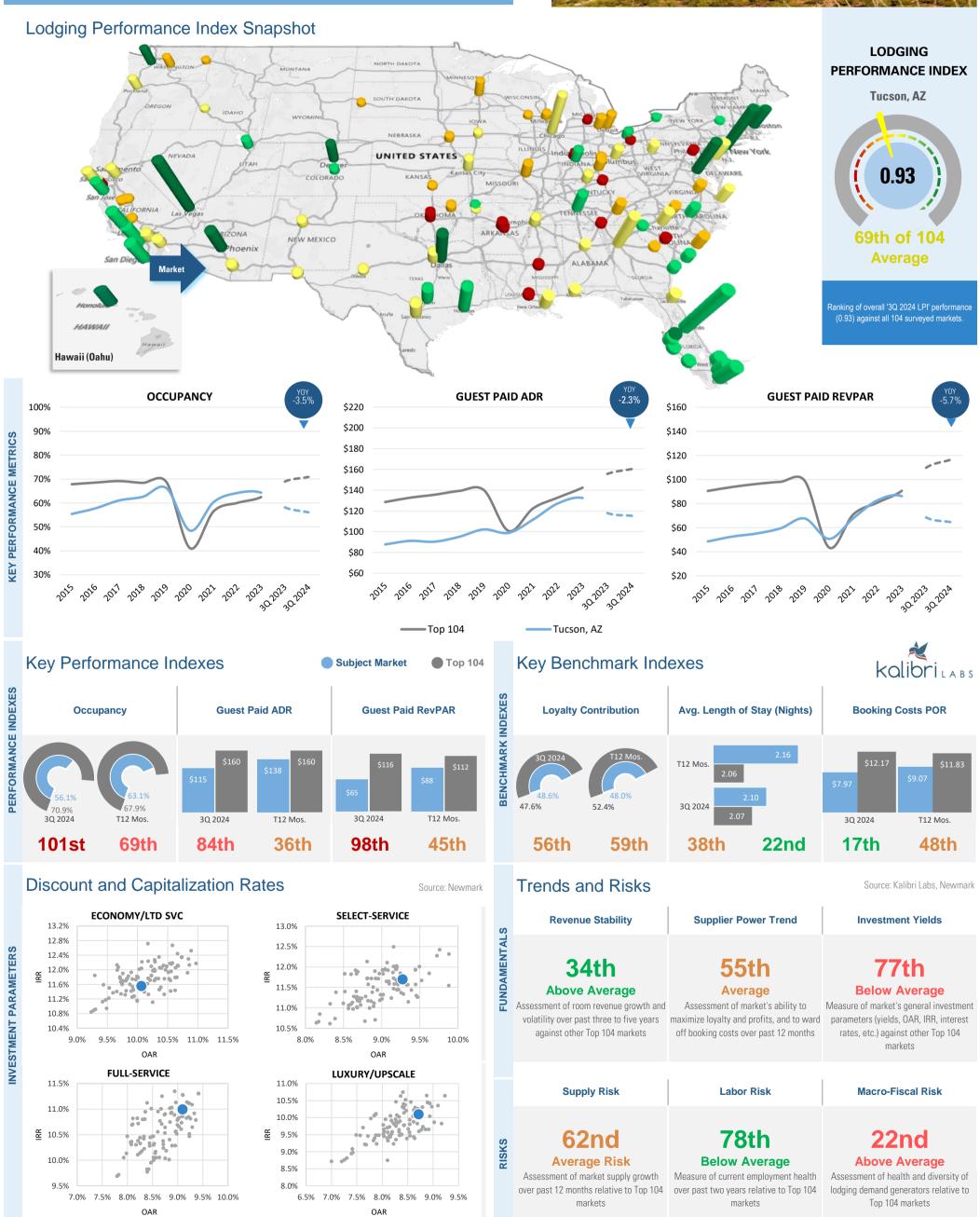
VALUATION & ADVISORY | HOSPITALITY, GAMING & LEISURE HOTEL MARKET NSIGHTS REPORT

3Q 2024 TUCSON, AZ





Source: US Census Bureau,

Dept. of Labor Statistics

Location



Quick Facts

Jurisdictional Information

Municipal Name: Tucson County: Pima County Arizona Geo Coordinates (market center): 32.22174, -110.92648

Major Hotel Demand Generators

University of Arizona | Raytheon Missile Systems | Davis-Monthan Air Force Base | Wal-Mart Stores Inc. | U.S. Customs and Border Protection | Banner - University Medicine (UA Healthcare) | Freeport-McMoRan Inc. | Tohono O'Odham Nation | Carondelet Health Network | TMC Healthcare | Southern Arizona VA Health Care System | Corrections Corp. of America | Fry's Food Stores | Pima Community College | Asarco | Afni Inc. | Arizona National Guard | APAC Customer Services Inc. | Safeway Stores Inc.- Phoenix Division | Target Corp.

Metrics and Ranking

Population (hotel market area) Income per Capita Feeder Group Size Feeder Group Earnings Total Market Hotel Revenues

Measurement 731,362 \$39,617 72.8 Persons PSR \$2,884,867 PSR

\$516.2 million

Rankings

67th of 104 (Below Average) 82nd of 104 (Below Average) 56th of 104 (Average) 32nd of 104 (Above Average) 61st of 104 (Average)

Key Performance Metrics

Key Perform	ance Met	rics							Di	ata provided by:	kalibrilabs
YEAR	Guest Paid			COPE		Booking Cost	ADR COPE	Loyalty	Avg Length of	Supply	Performance
ENDING	Occ %	ADR	RevPAR	ADR	RevPAR	POR	%	%	Stay Nights	Rooms	Index (LPI)
2015	55.4%	\$87.74	\$48.58	\$81.28	\$45.00	\$6.46	92.6%	42.3%	2.13	15,810	0.73
2016	57.7%	\$91.13	\$52.61	\$84.10	\$48.55	\$7.03	92.3%	43.4%	2.07	15,790	1.06
2017	61.0%	\$90.36	\$55.16	\$83.13	\$50.74	\$7.23	92.0%	42.9%	2.03	15,390	1.17
2018	62.6%	\$95.09	\$59.49	\$87.57	\$54.79	\$7.51	92.1%	45.2%	2.08	15,270	1.12
2019	66.2%	\$102.19	\$67.65	\$94.16	\$62.33	\$8.03	92.1%	49.7%	2.07	15,290	1.31
2020	48.4%	\$98.86	\$50.72	\$92.35	\$44.70	\$6.50	93.4%	36.6%	2.31	15,290	1.29
2021	60.4%	\$111.74	\$67.84	\$104.02	\$62.83	\$7.73	93.1%	41.4%	2.27	15,340	1.14
2022	64.2%	\$127.27	\$82.78	\$118.65	\$76.15	\$8.62	93.2%	42.1%	2.27	15,440	1.20
2023	64.3%	\$132.47	\$86.18	\$123.70	\$79.51	\$8.77	93.4%	42.6%	2.26	15,500	1.06
CAGR: 2015 thru 2023	1.9%	5.3%	7.4%	5.4%	7.4%	3.9%	0.1%	0.1%	0.7%	-0.2%	4.8%
30 2023	58.1%	\$117.98	\$68.58	\$110.08	\$63.99	\$7.90	93.3%	45.9%	2.15	15,810	1.24
30 2024	56.1%	\$115.32	\$64.67	\$107.35	\$60.20	\$7.97	93.1%	48.6%	2.10	15,810	0.93

Notable Metrics

	T12-Month COPE ADR Percentage	La
HIGHEST	Above Average Tucson, AZ benefited from strong T12-month COPE ADR percentage (93.4%)	The

Latest-Quarter Occupancy

101st

Soft

This market exhibited weak

latest-quarter occupancy (56.1%)

LOWEST

atest-Quarter Booking Costs

17th

Above Average

Latest-Quarter COPE RevPAR

98th

The market has been hampered by weak

latest-quarter COPE RevPAR (\$60.20)

market enjoyed low latest-quarter booking costs POR (\$7.97)

T12-Month Average Length of Stay

> **22nd Above Average**

The market also benefited from strong T12-month average length of stay (2.16 Nights)

Latest-Quarter Guest Paid

RevPAR

98th

Soft

Tucson, AZ also posted weak

latest-quarter Guest Paid RevPAR

(\$64.67)

Notable Trends

	Long-Term Historical Occupancy Growth	Long-Term Historical Guest Paid RevPAR Growth	Short-Term Historical Guest Paid ADR Growth		
STRONGEST	8th	9th	9th		
	Strong	Strong	Strong		
	Tucson, AZ enjoyed strong long-term historical occupancy growth (0.7%)	The market exhibited strong long-term historical Guest Paid RevPAR growth	The market also exhibited strong short—term historical Guest Paid ADR		
	, , , , , , , , , , , , , , , , , , , ,	(4.1%)	growth (5.2%)		

Short-Term Historical Occupancy

103rd

(-6.5%)

Tucson, AZ: Regeneration Stage

Overall Health of Hotel Market

80th **Below Average**

The market has been hindered by weak We note this area has been hampered by short—term historical occupancy growth weak general hotel market performance (levels and trends of fundamentals)

Short-Term Historical Booking Costs POR Growth

80th

Below Average

Tucson, AZ also has been impeded by high short-term historical growth in booking costs (4.5%)

Market Performance Stage



opportunities to either exit or regenerate demand. Example markets in this stage include Cincinnati, OH; Detroit, MI; and Knoxville, TN. Other Stages:

The Tucson, AZ market is currently in the 'Regeneration' stage of the performance cycle. In this stage, hotels and the

underlying economy are underperforming. The highest and best uses of hotel assets are still being challenged by lingering pandemic impacts, oversupply, weak economic indicators, and/or poor corporate contribution. Hotel investors look for

In the 'Ignition' stage, hotels typically perform adequately for operators to enjoy positive returns, with confidence the economy will remain fully recovered from the pandemic. While the regional economy continues to recover, strong hotel performance locally is igniting expansion in certain key sectors. Example markets in this stage include Baltimore, MD; Miami, FL; and New Orleans, LA.

In the 'Absorption' stage, hotels are underperforming but in an economy with resilience and confidence the economy will shed any lingering pandemic impacts, presenting upside for CRE. Barriers to entry are high and the market hosts little or no new supply, allowing for the existing stock of rooms to be absorbed. Example markets in this stage include Minneapolis, MN;; and

In the 'Expansion' stage, hotels perform adequately, contributing to a resilient economy that has fully exited from the Expansion pandemic environment. Displacement demand is high, new hotel supply is feasible (despite barriers normally being high), and the overall economy is expanding. Example markets in this stage include Anaheim, CA; Atlanta, GA; and Austin, TX.

Industry Observations

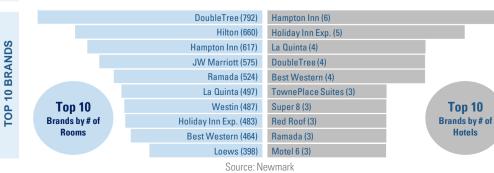
Business Cycle: Employment Growth (2 yr): Risk Exposure (402 US markets): Key Industry Notes:

Mid Expansion

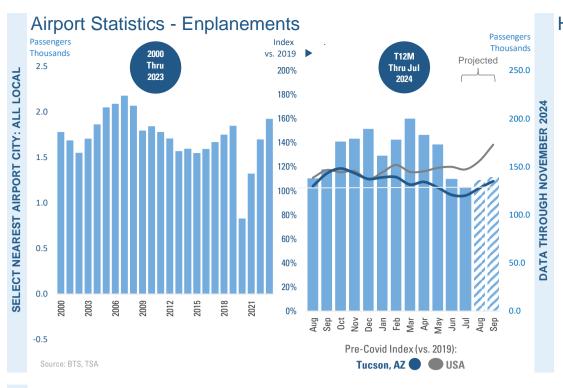
23rd Percentile: Below Average

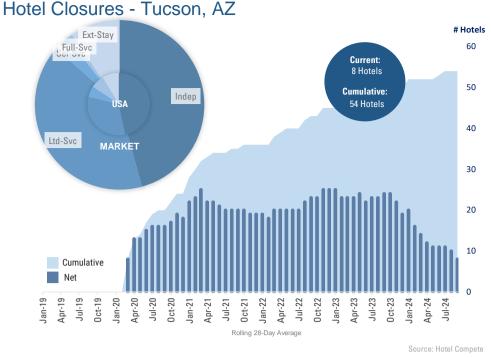
Exposure to military employment Highly educated workforce Small working-age population Below-average incomes Employment volatility

Moody's Rating NR This market is not rated by Moody's

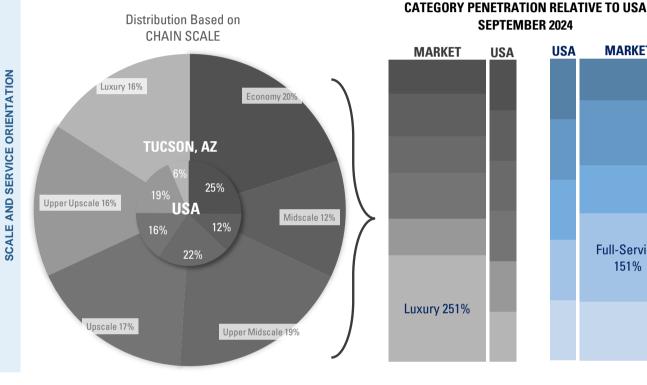




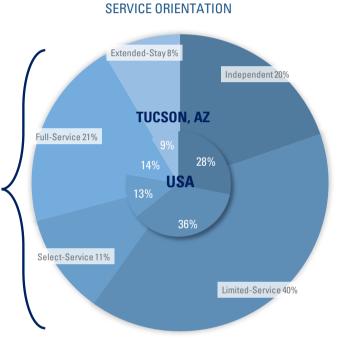




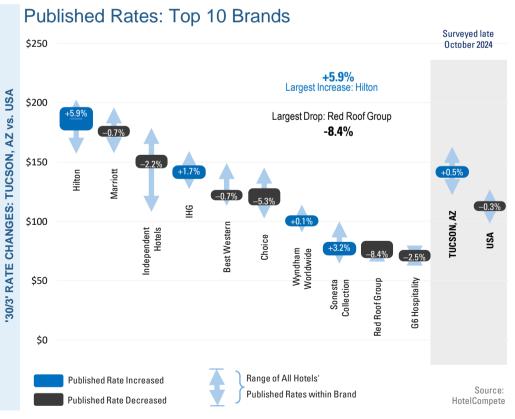


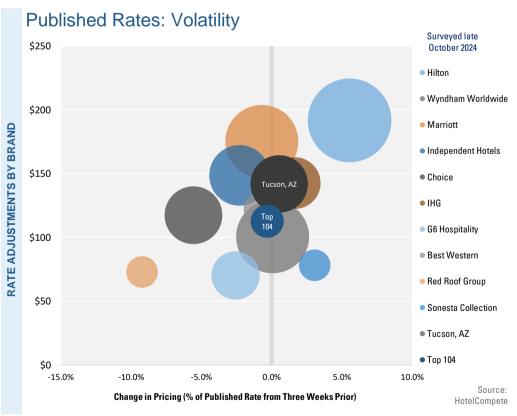


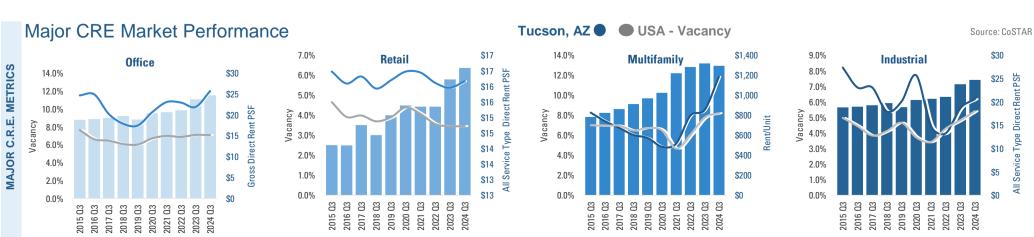




Distribution based on





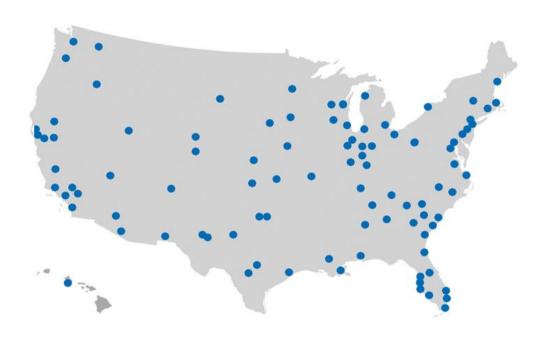


\$30

\$25

\$5

Nsights Hotel Market Reports Coverage



Albany, NY Albuquerque, NM Anaheim, CA Arkansas State Area, AR Atlanta, GA Augusta, GA Bakersfield, CA Baltimore, MD Baton Rouge, LA Bentonville, AR Birmingham, AL Boise City, ID Boston, MA Buffalo, NY Charleston, SC Charlotte, NC Chattanooga, TN Chicago, IL Cincinnati, OH Cleveland, OH Colorado Springs, CO Columbia, SC Columbus, OH Dallas, TX

Denver, CO Des Moines, IA Detroit, MI El Paso, TX Fayetteville, AR Fort Lauderdale, FL Fort Myers, FL Fort Worth, TX Fresno, CA Greensboro, NC Greenville SC Harrisburg, PA Hartford, CT Houston, TX Indiana North Area, IN Indiana South Area, IN Indianapolis, IN Jackson, MS Jacksonville, FL Kansas City, MO Knoxville, TN Las Vegas, NV (Non-Strip) Lexington, KY Little Rock, AR Los Angeles, CA

Madison, WI Memphis, TN Miami, FL Michigan North Area, MI Michigan South Area, MI Milwaukee, WI Minneapolis, MN Mobile, AL Myrtle Beach, SC Nashville, TN New Brunswick, NJ New Orleans, LA New York, NY Newark, NJ Oahu Island, HI (Branded) Oakland, CA Odessa-Midland, TX Oklahoma City, OK Omaha, NE Orlando, FL (Non-Disney) Palm Desert, CA Philadelphia, PA Phoenix, AZ Pittsburgh, PA Portland, ME

Raleigh, NC Rapid City, SD Richmond, VA Sacramento, CA Saint Louis, MO Saint Petersburg, FL Salt Lake City, U7 San Antonio, TX San Bernardino, CA San Diego, CA San Francisco, CA San Joaquin Valley, CA San Jose, CA Sarasota, FL Savannah, GA Seattle, WA Spokane, WA Tampa, FL Tucson, AZ Tulsa, OK Virginia Beach, VA Washington State Area, WA Washington, DC West Palm Beach, FL Wichita, KS

*Customized market reports available upon request

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Marinas

Ski and Village Resorts

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