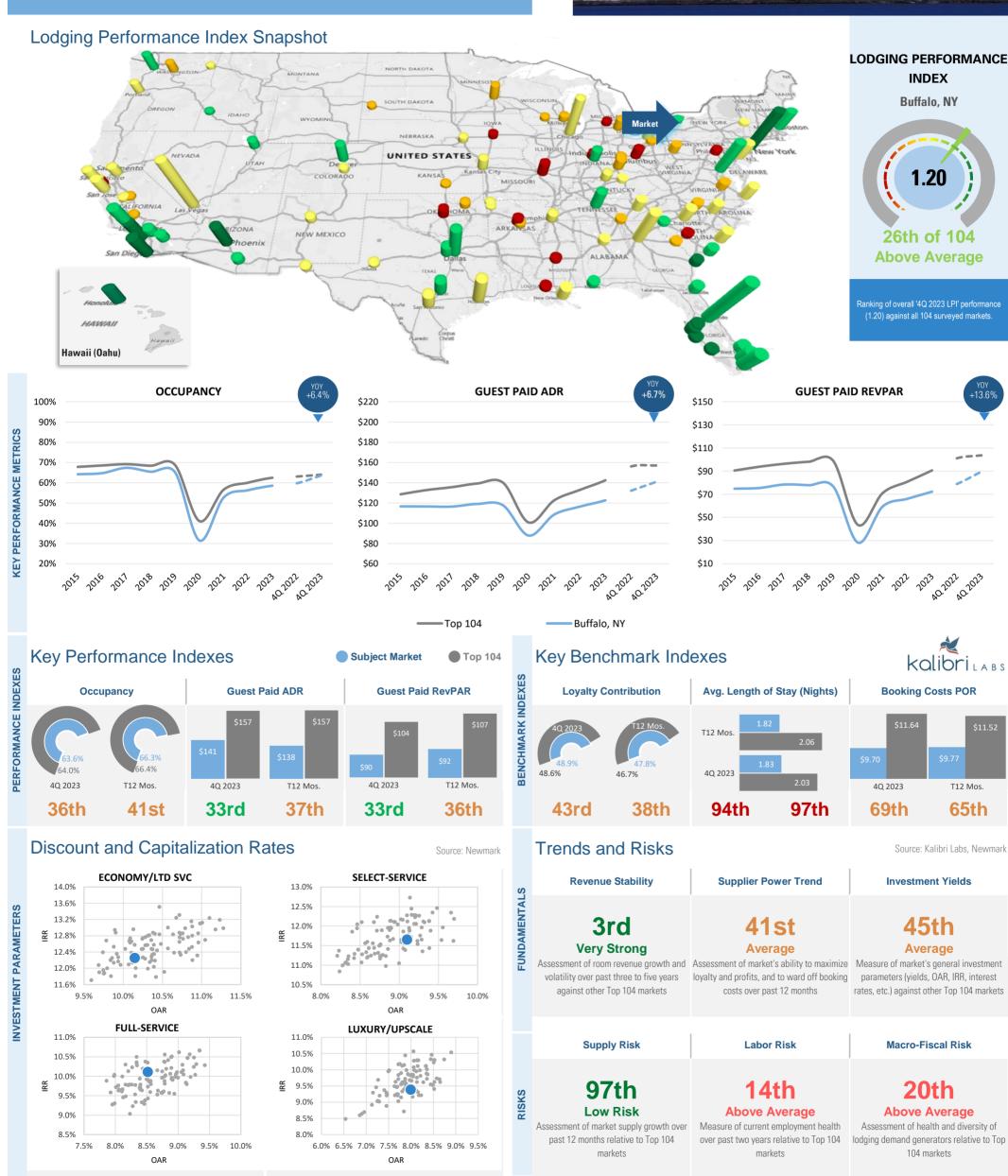
VALUATION & ADVISORY | HOSPITALITY GAMING & LEISURE HOTEL MARKET NSIGHTS REPORT

4Q 2023 BUFFALO, NY





Source: US Census Bureau,

Dept. of Labor Statistics

Location



Quick Facts

Jurisdictional Information

Buffalo Municipal Name: Erie County County State: New York 42.88645, -78.87837 Geo Coordinates (market center):

Major Hotel Demand Generators

Kaleida Health | Catholic Health | M&T Bank | University at Buffalo | Employer Services Corp. | Tops Friendly Markets | Seneca Gaming Corp. | Erie County Medical Center (ECMC) Corp. | Wegmans Food Markets Inc. | Catholic Diocese of Buffalo | HSBC Bank USA NA | Roswell Park Cancer Institute | GEICO | Alcott HR Group Inc. | People Inc. | Moog Inc. | Dresser-Rand Co. | First Niagara Bank NA | Delaware North | VA Western New York Healthcare System

Metrics and Ranking

Population (hotel market area) Income per Capita Feeder Group Size Feeder Group Earnings Total Market COPE

Measurement

593,220 \$34,268 91.6 Persons PSR \$3,139,535 PSR \$325.8 million

45.7%

48.9%

Rankings

76th of 104 (Below Average) 97th of 104 (Soft) 74th of 104 (Below Average) 41st of 104 (Average) 79th of 104 (Below Average)

Key Performance Metrics

59.7%

63.6%

key Periorini	ance men	ICS								Data provided by:	_ kalibri L A B S
YEAR		Guest Paid		СОРЕ		Booking Cost	ADR COPE	Loyalty	Avg. Length of	Supply	Performance
ENDING	Occ %	ADR	RevPAR	ADR	RevPAR	POR	%	%	Stay (Nights)	(Available Rms)	Index (LPI)
2015	64.2%	\$116.60	\$74.83	\$107.14	\$68.76	\$9.45	91.9%	49.2%	1.79	9,450	0.89
2016	64.7%	\$116.53	\$75.42	\$107.04	\$69.28	\$9.48	91.9%	50.8%	1.72	9,760	0.76
2017	67.4%	\$116.41	\$78.41	\$106.75	\$71.90	\$9.67	91.7%	51.6%	1.73	9,660	1.06
2018	65.4%	\$119.03	\$77.86	\$109.12	\$71.38	\$9.91	91.7%	54.7%	1.71	9,840	0.87
2019	65.1%	\$117.69	\$76.66	\$107.96	\$70.32	\$9.73	91.7%	57.3%	1.70	10,080	0.79
2020	31.4%	\$87.79	\$28.22	\$81.90	\$25.76	\$5.88	93.3%	43.3%	2.10	10,050	0.50
2021	52.7%	\$108.50	\$59.43	\$100.94	\$53.20	\$7.56	93.0%	44.1%	2.00	10,000	0.86
2022	56.3%	\$116.37	\$66.11	\$108.28	\$60.96	\$8.09	93.0%	45.4%	1.99	10,000	1.01
2023	58.5%	\$122.65	\$72.26	\$114.10	\$66.80	\$8.55	93.0%	46.0%	1.94	10,000	1.20
CAGR: 2015 thru 2022	-1.1%	0.6%	-0.4%	0.8%	-0.4%	-1.2%	0.2%	-0.8%	1.0%	0.7%	3.8%

\$73.54

\$83.44

Notable Metrics

40 2022

40 2023

	Latest-Quarter LPI
HIGHEST	26th Above Average Buffalo, NY enjoyed strong latest-quarter LPI (1.2)
	Economy Median Income
LOWEST	97th Soft This market was stymied by weak

Feeder Population Per Room **27th**

Above Average

The market posted a high ratio of feeder

population per room (43.04)

\$132.08

\$140.97

\$78.87

\$89.61

Population Density per Room

\$123.15

\$131.27

28th

Above Average

The market also boasted strong population density per room (60.42)

T12-Month Average Length of Latest-Quarter Average Length of

97th

The market exhibited weak T12-month average length of stay (1.82 Nights)

Buffalo, NY also has been impeded by weak latest-quarter average length of stay (1.83 Nights)

\$9.70 **Notable Trends**

FASTEST

SLOWEST

\$8.92

Very Strong	Very Strong
3rd	3rd
Growth	RevPAR Growth

Very Strong Buffalo, NY has benefited from strong The market has benefited from strong short-term historical Guest Paid RevPAR short-term historical occupancy growth

93.2%

93.1%

Long-Term Historical Loyalty Contribution Growth

growth (6.4%)

96th Soft

The market posted weak general economic We note this area has been hindered by weak long-term historical loyalty contribution growth (2.6%)

10,280

9,820

1.90

1.83



1.01

1.20

3rd Very Strong
The market also exhibited strong short—term historical COPE RevPAR growth (6.5%)

Short-Term Historical COPE

RevPAR Growth

Short-Term Historical Loyalty Contribution Growth

95th Soft

Buffalo, NY also has been hindered by weak short-term historical loyalty contribution growth (1.7%)

Market Performance Stage

Economy Median Income (\$34,268)



Industry Observations

Business Cycle: Employment Growth (2 yr): Risk Exposure (402 US markets): Key Industry Notes:

MOODYS ANALYTICS

91st Percentile: Above Average Manufacturing, medical Housing affordability Tourist attractions

Low business costs

Population losses

Moody's Rating NR This market is not rated by Moody's

Buffalo, NY: Ignition Stage

General Economy Reverence

100th

Soft

reverence (per-capita unemployment, GDP

and other indicators)

The Buffalo, NY market is currently in the 'Ignition' stage of the performance cycle. In this stage, hotels typically perform adequately for operators to enjoy positive returns, with confidence the economy will enter a sustained post-pandemic status. While the regional economy continues to recover, strong hotel performance locally is igniting expansion in certain key sectors. Example markets in this stage include Chicago, IL; Miami, FL; and Myrtle Beach, SC.Chicago, IL; Miami, FL; and New York, NY.

Other Stages:

Expansion

TOP 10 BRANDS

In the 'Regeneration' stage, hotels and the underlying economy are underperforming. The highest and best uses of hotel assets are still being challenged by lingering pandemic impacts, oversupply, weak economic indicators, and/or poor corporate contribution. Hotel investors look for opportunities to either exit or regenerate demand. Example markets in this stage include Cincinnati, OH; Detroit, MI; and Knoxville, TN.

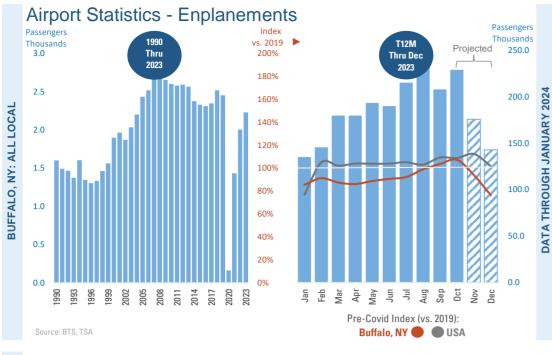
In the 'Absorption' stage, hotels are underperforming but in an economy with resilience and confidence the economy will shed lingering pandemic impacts, presenting upside for CRE. Barriers to entry are high and the market hosts little or no new supply, allowing for the existing stock of rooms to be absorbed. Example markets in this stage include Columbus, OH; Houston, TX; and

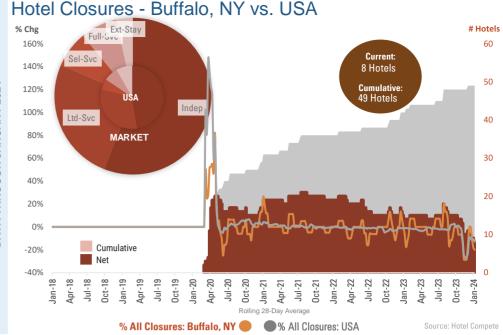
In the 'Expansion' stage, hotels perform adequately, contributing to a resilient economy that is approaching a 'post' pandemic environment. Displacement demand is high, new hotel supply is feasible (despite barriers normally being high), and the overall economy is expanding. Example markets in this stage include Anaheim, CA; Atlanta, GA; and Austin, TX.

Hampton Inn (665) Marriott (561) Holiday Inn Exp. (5) Holiday Inn Exp. (529) La Quinta (3) Ramada (486) Hyatt Regency (396) Courtyard (349) **Top 10** Home2 (304) **Top 10** Brands by # of Millennium (298) Brands by # of Hotels Hilton Garden Inn (282) Radisson (263) Red Roof (2)

Source: Newmark



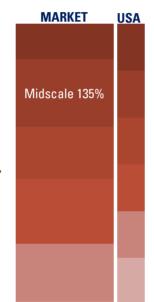


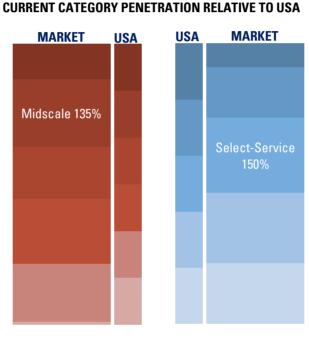


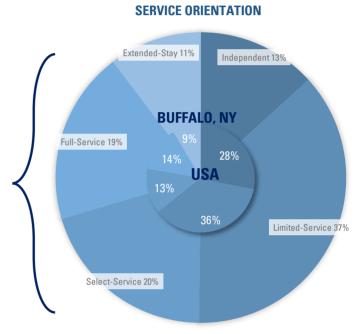
Scale and Service Distribution: Buffalo, NY **DISTRIBUTION BASED ON**

CHAIN SCALE Luxury 0% Upper Upscale 22% **BUFFALO, NY** 25% 19% Midscale 16% 12% 16% 22% Upscale 21% Upper Midscale 23%

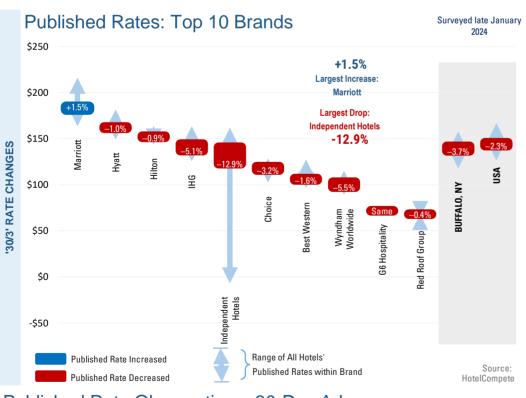
SCALE AND SERVICE ORIENTATION

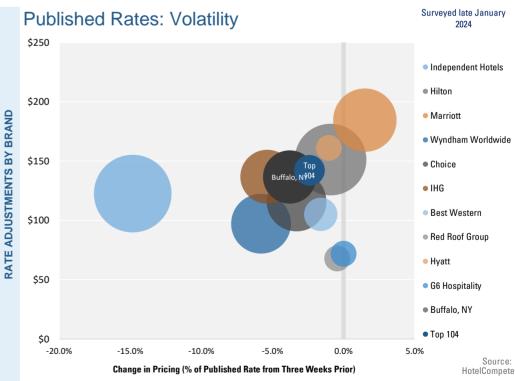






DISTRIBUTION BASED ON





Published Rate Observations: 30-Day Advance

Published Rate Level 41st MARKET LEVEL **Average** The 30-day advanced published rate for Published rates have recently been moving the market was a moderate \$136.57, ranking 41st out of 104 markets. (Guest-

77th

Below Average

Rate Movement

downward, decreasing by a noticeable 3.7% over three weeks going into late January 2024. By comparison, the T-104 average posted downward movement of 2.34%

87th

Optimism

Below Average

Published rates reported in late January 2024 were 3.1% lower than the market's Guest-Paid ADR in 40 2023. This optimism is below average. By comparison, the T-104 spread was -9.5%.

74th

BRAND LEVEL

Below Average

Published Rate Integrity

Published rates among the top 10 brands have a moderate amount of integrity with some pricing overlap, suggesting bottomfeeding occasionally exists.

Coverage 63rd

Average

Buffalo, NY has an average spectrum of Buffalo, NY's top 10 brands are exhibiting rate classes and traveler types among its top 10 brands, and the range of coverage has been holding steady.

Volatility

39th

Moderate

moderate volatility with respect to advanced booking pricing movements in the three weeks leading into late January 2024.



Paid ADR ranked a somewhat aggressive

33rd at \$140.97 in 4Q 2023.)

Nsights Hotel Market Reports Coverage



Albany, NY Albuquerque, NM Anaheim, CA Arkansas State Area, AR Atlanta, GA Augusta, GA Austin, TX Bakersfield, CA Baltimore, MD Baton Rouge, LA Bentonville, AR Birmingham, AL Boston, MA Charleston, SC Charlotte, NC Chattanooga, TN Chicago, IL Cincinnati, OH Cleveland, OH Colorado Springs, CO Columbia, SC Columbus, OH Dallas, TX

Denver, CO Des Moines IA Detroit, MI El Paso, TX Favetteville, AR Fort Lauderdale, FL Fort Myers, FL Fort Worth, TX Fresno, CA Greensboro, NC Greenville, SC Harrisburg, PA Hartford, CT Houston, TX Indiana North Area, IN Indiana South Area, IN Indianapolis, IN Jackson, MS Jacksonville, FL Kansas City, MO Knoxville, TN Las Vegas, NV (Non-Strip) Lexington, KY Little Rock, AR Los Angeles, CA

Louisville, KY Madison, WI Memphis, TN Miami, FL Michigan North Area, MI Michigan South Area, MI Milwaukee, WI Minneapolis, MN Mobile, AL Myrtle Beach, SC Nashville, TN New Brunswick, NJ New York, NY Newark, NJ Oahu Island, HI (Branded) Oakland, CA Odessa-Midland, TX Oklahoma City, OK Omaha, NE Orlando, FL (Non-Disney) Palm Desert, CA Philadelphia, PA Phoenix, AZ Pittsburgh, PA Portland, ME

Portland, OR Raleigh, NC Rapid City, SD Richmond, VA Sacramento, CA Saint Louis, MO Saint Petersburg, FL Salt Lake City, UT San Antonio, TX San Bernardino, CA San Diego, CA San Francisco, CA San Joaquin Valley, CA San Jose, CA Sarasota, FL Savannah, GA Seattle, WA Spokane, WA Tampa, FL Tucson, AZ Tulsa, OK Virginia Beach, VA Washington State Area, WA Washington, DC West Palm Beach, FL Wichita, KS

*Customized market reports available upon request

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Gaming Facilities

Arenas, Stadiums and Sports Facilities

Conference, Expo and **Convention Centers**

Golf Courses

Marinas

Ski and Village Resorts

Water Parks, Amusement **Parks and Attractions**

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Economic Impact

We empower owners and operators to maximize economic incentives and advise government entities on the impact of incentives on a community or development.

Litigation

Our experts bring a strategic perspective and hands-on approach, exceeding the depth and scope of typical litigation services every time.

Feasibility

We take feasibility studies to the next level, combining market knowledge with expert economic impact analysis and acumen in cash-on-cash, ROI and other metrics.

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We bring industry averages and trends to bear on traditional analytics, ensuring

Financial Reporting

Our seamless approach to fulfilling clients' financial reporting requirements means no outside assistance is needed.

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We understand every aspect of a property's operations, allowing us to craft advanced

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