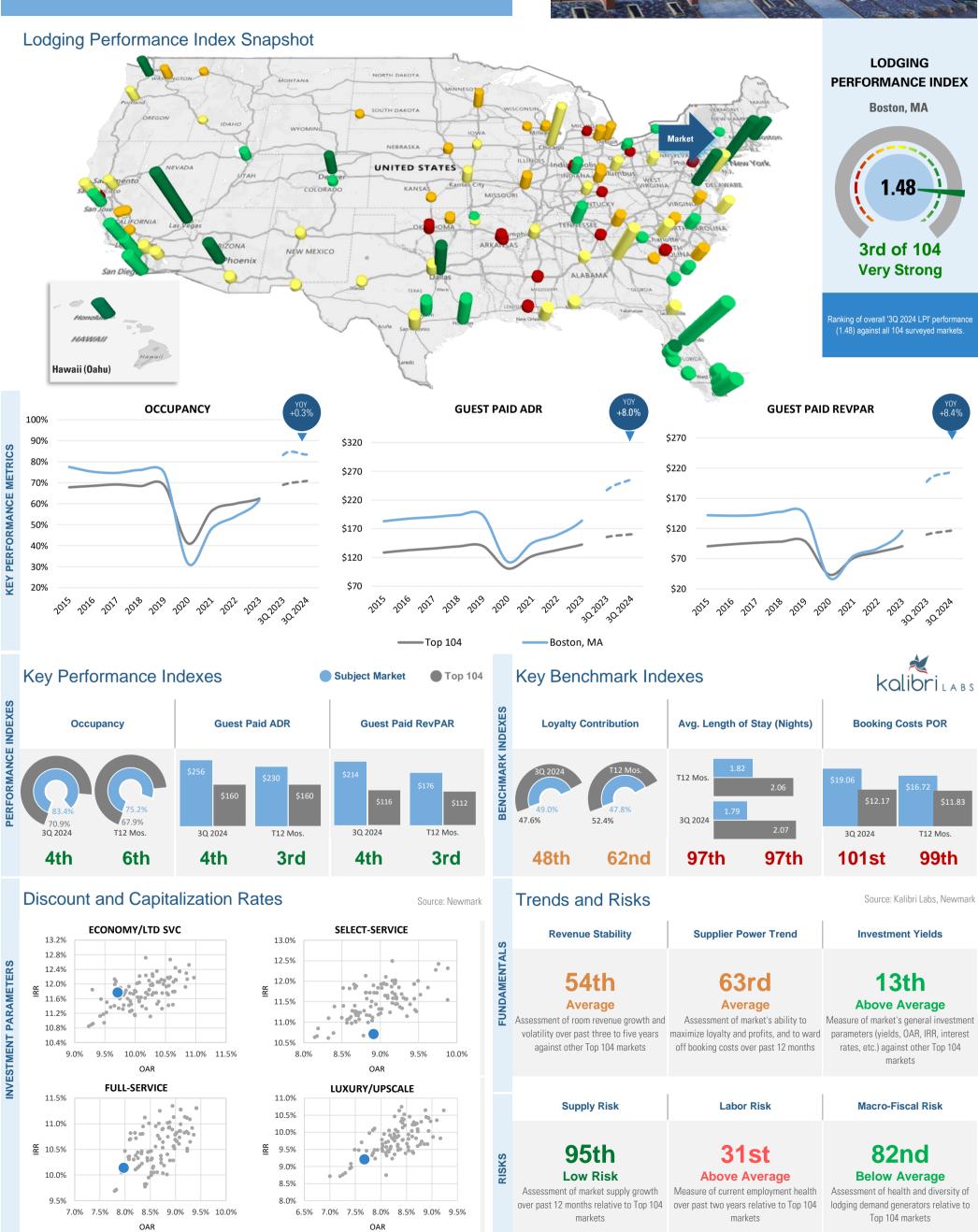
VALUATION & ADVISORY | HOSPITALITY, GAMING & LEISURE

HOTEL MARKET NSIGHTS REPORT

# 3Q 2024 BOSTON, MA

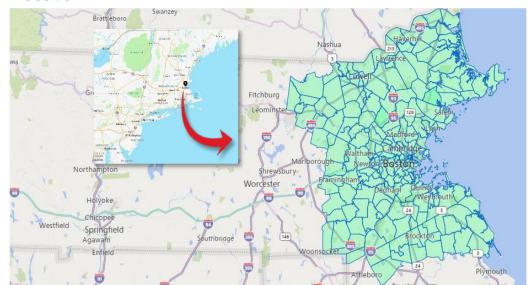




Source: US Census Bureau,

Dept. of Labor Statistics

#### Location



#### **Quick Facts**

#### **Jurisdictional Information**

Municipal Name: Boston Suffolk County County: Massachusetts State: Geo Coordinates (market center): 42.35843, -71.05977

#### **Major Hotel Demand Generators**

Partners HealthCare | University of Massachusetts | Stop & Shop Supermarket Co. | Steward Health Care System | Beth Israel Deaconess Medical Center | State Street Corp. | Children's Hospital Boston | Massachusetts General Hospital | Brigham & Women's Hospital | Boston University | Boston Medical Center | Liberty Mutual Insurance Co. | Tufts Medical Center | Northeastern University | Fidelity Investments | Bank of America | Dana-Farber Cancer Institute Inc. | Santander Bank | John Hancock Financial | AlliedBarton Security Services

#### **Metrics and Ranking**

Population (hotel market area) Income per Capita Feeder Group Size Feeder Group Earnings Total Market Hotel Revenues

#### Measurement

3,620,408 \$62,021 83.7 Persons PSR \$5,189,747 PSR \$3.5 billion

#### Rankings

58,130

1.79

1.48

10th of 104 (Large) 12th of 104 (Above Average) 67th of 104 (Below Average) 82nd of 104 (Below Average) 9th of 104 (Strong)

# **Kev Performance Metrics**

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YEAR		Guest Paid		CO	PE	<b>Booking Cost</b>	ADR COPE	Loyalty	Avg Length of	Supply	Performance
ENDING	Occ %	ADR	RevPAR	ADR	RevPAR	POR	%	%	Stay Nights	Rooms	Index (LPI)
2015	77.5%	\$183.10	\$141.91	\$167.90	\$130.13	\$15.20	91.7%	49.6%	2.04	47,480	1.58
2016	75.2%	\$187.61	\$141.14	\$171.58	\$129.08	\$16.03	91.5%	52.2%	1.91	48,840	1.14
2017	74.7%	\$190.31	\$142.15	\$173.73	\$129.76	\$16.59	91.3%	53.6%	1.86	50,100	1.23
2018	76.1%	\$193.78	\$147.45	\$177.97	\$135.42	\$15.81	91.8%	54.3%	1.87	52,000	1.47
2019	74.7%	\$193.39	\$144.41	\$177.53	\$132.56	\$15.86	91.8%	59.5%	1.73	57,630	1.10
2020	31.5%	\$112.60	\$38.24	\$105.03	\$33.06	\$7.57	93.3%	38.1%	2.42	57,570	0.77
2021	48.1%	\$145.40	\$74.58	\$134.45	\$64.73	\$10.95	92.5%	41.5%	2.06	59,390	0.84
2022	53.9%	\$159.08	\$87.20	\$147.22	\$79.41	\$11.86	92.5%	42.3%	2.01	59,930	1.18
2023	61.7%	\$184.29	\$116.03	\$170.77	\$105.31	\$13.52	92.7%	42.9%	1.97	60,350	1.56
CAGR: 2015 thru 2023	-2.8%	0.1%	-2.5%	0.2%	-2.6%	-1.5%	0.1%	-1.8%	-0.4%	3.0%	-0.2%
30 2023	83.2%	\$237.06	\$197.15	\$219.06	\$182.19	\$17.99	92.4%	46.5%	1.79	59,200	1.32

\$197.72

83.4%

30.2024

NEST	101st soft	99th Soft	97th Soft					
	Latest-Quarter Booking Costs POR	T12-Month Booking Costs POR	T12-Month Average Length of Stay					
HIGHEST	3rd Very Strong Boston, MA enjoyed strong latest-quarter LPI (1.48)	3rd Very Strong The market benefited from strong T12-month Guest Paid ADR (\$230.48)	3rd Very Strong The market also exhibited strong T12-month Guest Paid RevPAR (\$175.63)					
	Latest-Quarter LPI	T12-Month Guest Paid ADR	T12-Month Guest Paid RevPAR					
No	Notable Metrics							

\$213.62

\$237.05

\$256.12

#### **Notable Trends**

\$19.06

92.6%

Trotable Trotab								
	T12-Month Guest Paid ADR	T12-Month Guest Paid RevPAR		Overall Health of Hotel Market	T12-Month Rooms Supply Growth	Short-Term Historical Occupancy Growth		
	3rd Very Strong The market benefited from strong T12-month Guest Paid ADR (\$230.48)	3rd Very Strong The market also exhibited strong T12-month Guest Paid RevPAR (\$175.63)	STRONGEST	<b>2nd Very Strong</b> Boston, MA has benefited from strong general hotel market performance (levels and trends of fundamentals)	10th Above Average The market exhibited low rooms supply growth over the last 12 months (-1.8%)	13th Above Average The market also has benefited from strong short–term historical occupancy growth (5.2%)		
	T12-Month Booking Costs POR	T12-Month Average Length of Stay		Long-Term Historical Loyalty Contribution Growth	Long-Term Historical Average Length of Stay Growth	Short-Term Historical Average Length of Stay Growth		
1	99th Soft The market was burdened by high T12-month booking costs POR (\$16.72)	97th Soft Boston, MA also exhibited weak T12-month average length of stay (1.82 Nights)	WEAKEST	98th Soft The market has been hindered by weak long—term historical loyalty contribution growth (3.0%)	97th Soft We note this area exhibited weak long—term historical average length of stay growth (-1.0%)	89th Below Average Boston, MA also exhibited weak short-term historical average length of stay growth (-0.3%)		

49.0%

# Market Performance Stage

This market has been burdened by high

latest-quarter booking costs (\$19.06)



# Boston, MA: Expansion Stage

The Boston, MA market is currently in the 'Expansion' stage of the performance cycle. In this stage, hotels perform adequately, contributing to a resilient economy that has fully exited from the pandemic environment. Displacement demand is high, new hotel supply is feasible (despite barriers normally being high), and the overall economy is expanding. Example markets in this stage include Anaheim, CA; Atlanta, GA; and Austin, TX.

In the 'Regeneration' stage, hotels and the underlying economy are underperforming. The highest and best uses of hotel assets are still being challenged by lingering pandemic impacts, oversupply, weak economic indicators, and/or poor corporate contribution. Hotel investors look for opportunities to either exit or regenerate demand. Example markets in this stage include Cincinnati, OH; Detroit, MI; and Knoxville, TN.

In the 'Ignition' stage, hotels typically perform adequately for operators to enjoy positive returns, with confidence the economy will remain fully performance locally is ign FL; and New Orleans, LA. economy will remain fully recovered from the pandemic. While the regional economy continues to recover, strong hotel performance locally is igniting expansion in certain key sectors. Example markets in this stage include Baltimore, MD; Miami,

In the 'Absorption' stage, hotels are underperforming but in an economy with resilience and confidence the economy will shed Absorption any lingering pandemic impacts, presenting upside for CRE. Barriers to entry are high and the market hosts little or no new supply, allowing for the existing stock of rooms to be absorbed. Example markets in this stage include Minneapolis, MN;; and

# **Industry Observations**

**Business Cycle:** Employment Growth (2 yr): Risk Exposure (402 US markets): Key Industry Notes:

#### **Mid Expansion**

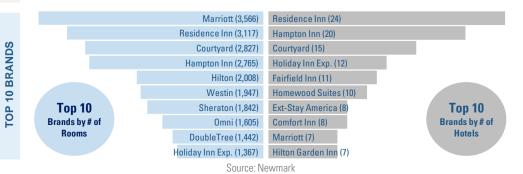
95th Percentile: High Risk

High cyclicity in finance and tech Access to venture capital Access to skilled labor Labor market stability High business and living costs

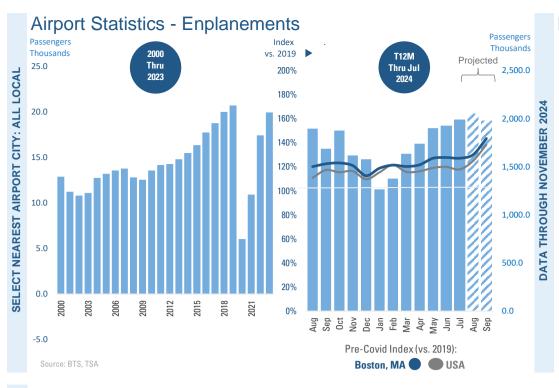
#### Moody's Rating

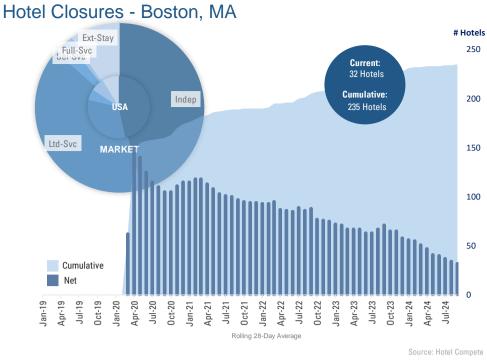
Aaa **Investment Grade** 

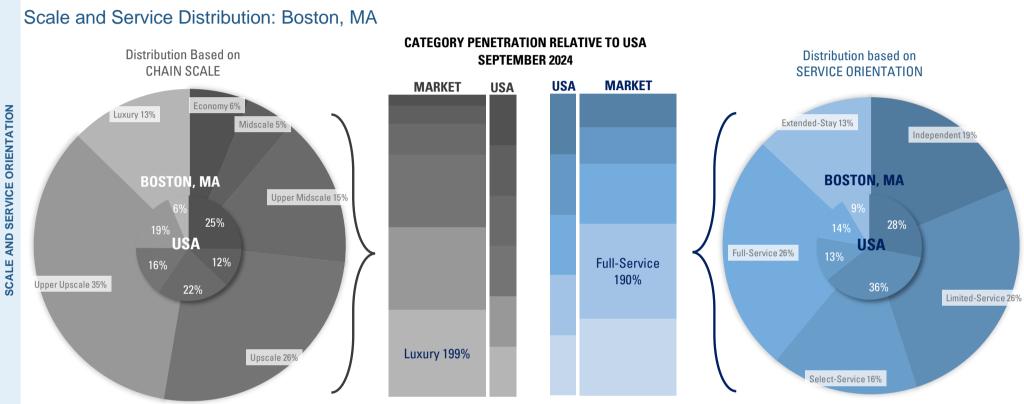
Long-term investment grade, Prime-1 short-term outlook

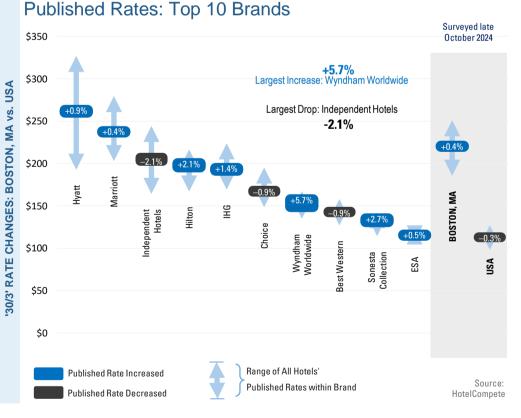


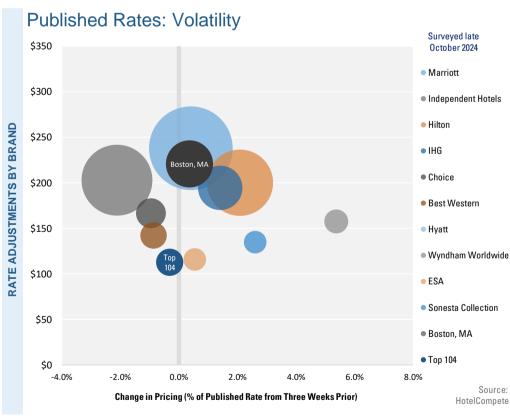


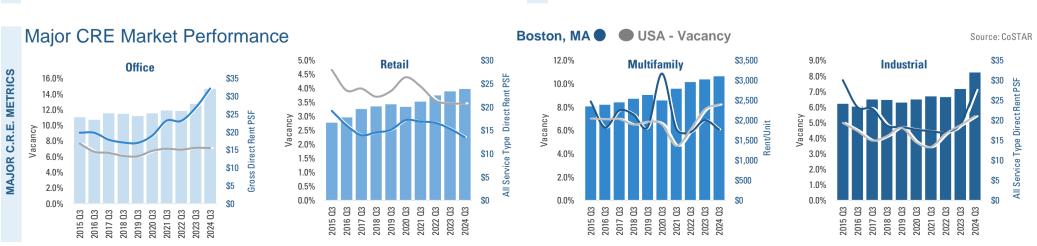












# Nsights Hotel Market Reports Coverage



Albany, NY Albuquerque, NM Anaheim, CA Arkansas State Area, AR Atlanta, GA Augusta, GA Bakersfield, CA Baltimore, MD Baton Rouge, LA Bentonville AR Birmingham, AL Boise City, ID Boston, MA Buffalo, NY Charleston, SC Charlotte, NC Chattanooga, TN Chicago, IL Cincinnati, OH Cleveland, OH Colorado Springs, CO Columbia, SC Columbus, OH Dallas, TX

Denver, CO Des Moines, IA Detroit, MI El Paso, TX Fayetteville, AR Fort Lauderdale, FL Fort Myers, FL Fort Worth, TX Fresno, CA Greensboro, NC Greenville SC Harrisburg, PA Hartford, CT Houston, TX Indiana North Area, IN Indiana South Area, IN Indianapolis, IN Jackson, MS Jacksonville, FL Kansas City, MO Knoxville, TN Las Vegas, NV (Non-Strip) Lexington, KY Little Rock, AR Los Angeles, CA

Madison, WI Memphis, TN Miami, FL Michigan North Area, MI Michigan South Area, MI Milwaukee, WI Minneapolis, MN Mobile, AL Myrtle Beach, SC Nashville, TN New Brunswick, NJ New Orleans, LA New York, NY Newark, NJ Oahu Island, HI (Branded) Oakland, CA Odessa-Midland, TX Oklahoma City, OK Omaha, NE Orlando, FL (Non-Disney) Palm Desert, CA Philadelphia, PA Phoenix, AZ Pittsburgh, PA Portland, ME

Raleigh, NC Rapid City, SD Richmond, VA Sacramento, CA Saint Louis, MO Saint Petersburg, FL Salt Lake City, U7 San Antonio, TX San Bernardino, CA San Diego, CA San Francisco, CA San Joaquin Valley, CA San Jose, CA Sarasota, FL Savannah, GA Seattle, WA Spokane, WA Tampa, FL Tucson, AZ Tulsa, OK Virginia Beach, VA Washington State Area, WA Washington, DC West Palm Beach, FL Wichita, KS

\*Customized market reports available upon request

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Our Hospitality, Gaming & Leisure practice is focused exclusively on providing superior valuation and consulting services for a broad range of hotels, casinos and leisure properties. Our team takes a holistic, consultative approach that goes far beyond the physical asset, analyzing every aspect of a property's business and real estate operations to identify all areas of value for owners and investors.

Our Hospitality, Gaming & Leisure platform has experience in valuation assignments and market analysis for properties including:

Hotels and Resorts

Gaming Facilities

Stadiums, Sports & Entertainment Facilities

Conference, Expo and Convention Centers

**Golf Courses** 

**Marinas** 

Ski and Village Resorts

Water Parks, Amusement Parks and Attractions

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### Litigation

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## Feasibility

We take feasibility studies to the next level, combining market knowledge with expert economic impact analysis and acumen in cash-on-cash, ROI and other metrics.

### Portfolio Analytics

We bring industry averages and trends to bear on traditional analytics, ensuring comprehensive due diligence.

#### Financial Reporting

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